

2017 Budget Report November 2017

Sherri Cassidy Controller

December 21, 2017



Presentation Overview

- 1. November 2017 Activity General Fund Unrestricted (within BoCC Discretion)
- 2. November 2017 Activity Partially Restricted
 - Road & Bridge Fund
 - Human Services Fund
 - Community Investment Fund
 - Self-Insurance Fund (Risk/Workers' Compensation & Benefits)
- 3. November 2017 Activity Restricted
 - General Fund (Restricted)
 - Conservation Trust Fund
 - Schools' Trust Fund
 - Household Hazardous Waste Fund
 - Local Improvement Districts

Unrestricted Funds November 2017



November 2017 – General Fund (Unrestricted)

| | As of | 2017 | | |
|---------------------------------|-------------|-------------|-----------|-------------|
| Revenues: | Budget | Actual | Variance | Budget |
| Property Tax | 47,409,574 | 46,833,457 | (576,117) | 47,428,545 |
| Sales and Use Tax Collections * | 41,941,244 | 45,875,917 | 3,934,673 | 54,047,039 |
| Specific Ownership Tax | 3,525,957 | 5,092,667 | 1,566,710 | 3,870,000 |
| Other Taxes | 246,318 | 311,352 | 65,035 | 275,000 |
| Intergovernmental | 2,287,469 | 2,892,718 | 605,249 | 8,006,032 |
| Fees & Charges for Services | 251,400 | 278,531 | 27,131 | 290,200 |
| Traffic Fines | 271,371 | 219,129 | (52,242) | 295,000 |
| Assessor Fees | 21,985 | 26,517 | 4,532 | 24,850 |
| Clerk & Recorder Fees | 8,834,901 | 10,338,115 | 1,503,214 | 10,285,100 |
| Coroner Fees | 414,274 | 475,105 | 60,831 | 472,000 |
| Sheriff Fees | 2,368,598 | 2,522,371 | 153,773 | 2,790,525 |
| Treasurer Fees | 3,480,420 | 3,619,191 | 138,771 | 3,550,000 |
| Public Trustee Fees | 6,077 | 6,077 | 0 | 250,000 |
| Planning & Community Dev Fees | 1,150,537 | 1,464,022 | 313,485 | 1,297,989 |
| Park & Recreation Fees | 325,202 | 343,483 | 18,281 | 328,620 |
| Parking Fees | 215,233 | 214,772 | (461) | 234,000 |
| Interest on Investments | 320,833 | 851,159 | 530,326 | 350,000 |
| Rent Collections | 13,552 | 18,407 | 4,855 | 14,784 |
| Miscellaneous Revenue | 266,967 | 282,555 | 15,588 | 367,318 |
| Total Revenues | 113,351,912 | 121,665,545 | 8,313,633 | 134,177,002 |

^{*} Sales tax collections through October

November 2017 – General Fund (Unrestricted)

| | As of | 2017 | | |
|----------------------------|--------------|-------------|------------|-------------|
| | Budget | Actual | Variance | Budget |
| _ | | | | |
| Total Revenues | 113,351,912 | 121,665,545 | 8,313,633 | 134,177,002 |
| | | | | |
| Expenditures: | | | | |
| Personnel | 88,288,354 | 87,555,964 | 732,390 | 94,162,540 |
| Other Operating | 35,793,018 | 27,036,693 | 8,756,325 | 37,095,825 |
| Capital | 3,721,258 | 3,721,258 | 0 | 7,940,714 |
| Total Expenditures | 127,802,630 | 118,313,915 | 9,488,715 | 139,199,079 |
| | | | | |
| Net Impact to Fund Balance | (14,450,718) | 3,351,630 | 17,802,348 | (5,022,077) |

| 2017 Beginning Fund Balance | 19,296,493 |
|---|-------------|
| Budgeted Change in Fund Balance | (5,022,077) |
| Less: Restricted Fund Balance/Cash Flow | (7,085,065) |
| Less: TABOR Reserve | (6,689,351) |
| Less: BoCC Emergency Reserve | (500,000) |
| 2017 Estimated Ending Fund Balance | 0 |



Partially Restricted Funds November 2017



November 2017 – Road & Bridge

| | As of November 30, 2017 | | | 2017 |
|---|-------------------------|-------------|-----------|-------------|
| Revenues: | Budget | Budget | | |
| Property Tax | 1,254,962 | 1,239,064 | (15,898) | 1,255,464 |
| Highway User Tax | 9,916,000 | 9,924,395 | 8,395 | 13,400,000 |
| Specific Ownership Tax | 1,800,000 | 1,800,000 | 0 | 1,800,000 |
| Fees & Charges for Services | 1,215,000 | 1,144,639 | (70,361) | 1,350,000 |
| Forest Reserve, Mineral Leasing & Other Tax | 88,000 | 48,512 | (39,488) | 88,000 |
| | 14,273,962 | 14,156,610 | (117,352) | 17,893,464 |
| Projects/Collateral Forfeitures | 2,664,734 | 2,664,734 | 0 | 7,202,737 |
| Total Revenues | 16,938,696 | 16,821,344 | (117,352) | 25,096,201 |
| | | | | |
| Expenditures: | | | | |
| Personnel - R&B | 9,497,442 | 9,554,228 | (56,786) | 10,288,895 |
| Operating - Administration | 196,343 | 157,361 | 38,982 | 245,429 |
| Operating - Diesel | 1,217,229 | 680,377 | 536,852 | 1,521,536 |
| Operating - Engineering | 2,212,974 | 1,230,402 | 982,571 | 2,766,217 |
| Operating - Gasoline | 472,083 | 308,582 | 163,501 | 515,000 |
| Operating - Highway | 2,539,454 | 1,468,892 | 1,070,562 | 3,174,318 |
| Operating - Resource Management | 525,207 | 424,231 | 100,976 | 656,509 |
| Operating - Shop Supplies & Commodities | 54,400 | 68,446 | (14,046) | 68,000 |
| Capital | 1,920,718 | 1,920,718 | 0 | 3,809,250 |
| | 18,635,850 | 15,813,237 | 2,822,613 | 23,045,154 |
| | | | | |
| Project BRRTA | 1,242,705 | 1,242,705 | 0 | 1,327,701 |
| Projects/Collateral Forfeitures | 3,691,612 | 3,691,612 | 0 | 9,509,034 |
| Total Expenditures | 23,570,167 | 20,747,554 | 2,822,613 | 33,881,889 |
| Net Impact to Fund Balance | (6,631,471) | (3,926,210) | 2,705,261 | (8,785,688) |

| 2017 Beginning Fund Balance | 18,348,743 |
|---------------------------------|-------------|
| Budgeted Change in Fund Balance | (8,785,688) |
| Less: Restricted Funds | (2,991,474) |

Less: Cash Flow

Less: Reserve for Federal Project Match Less: Future Project Reserve

2017 Estimated Ending Fund Balance



(2,647,489)

(2,250,000)

(1,674,092)

November 2017 – Human Services

| | | As of | 17 | 2017 | |
|----------------------|-----------------------|-------------|-------------|----------|------------|
| Revenues: | | Budget | Actual | Variance | Budget |
| Sales Tax | | 13,000,000 | 13,000,000 | 0 | 17,468,834 |
| Federal & State | e Revenue | 44,256,150 | 44,455,433 | 199,283 | 55,907,213 |
| Senior Center | | 158,700 | 158,700 | 0 | 165,953 |
| Donations | | 2,155 | 2,155 | 0 | 30,000 |
| | Total Revenues | 57,417,005 | 57,616,288 | 199,283 | 73,572,000 |
| | | | | | |
| Expenditures: | | | | | |
| Personnel | | 37,476,206 | 36,869,786 | 606,420 | 40,547,598 |
| Operating | | 27,011,707 | 26,891,006 | 120,701 | 32,749,402 |
| Capital | | 0 | 0 | 0 | 100,000 |
| T | Total Expenditures | 64,487,913 | 63,760,792 | 727,121 | 73,397,000 |
| | | | | // | |
| Net Impact to | Fund Balance | (7,070,907) | (6,144,504) | 926,404 | 175,000 |
| | | | | - /// | |

2017 Beginning Fund Balance Budgeted Change in Fund Balance Restricted for HB 1451 Restricted for Cash Flow

(3,075,973)

3,658,196

175,000

(757,223)

2017 Estimated Ending Fund Balance



November 2017 – Community Investment

| | As of No | 2017 | | |
|------------------------------|------------|------------|----------|------------|
| Revenues: | Budget | Actual | Variance | Budget |
| Property Tax | 0 | 512 | 512 | 0 |
| Sales Tax | 11,403,455 | 11,403,455 | 0 | 11,403,455 |
| Restricted Revenue | 4,946,360 | 4,946,360 | 0 | 5,473,393 |
| Total Revenues | 16,349,815 | 16,350,327 | 512 | 16,876,848 |
| | | | | |
| Expenditures: | | | | |
| Principal | 10,335,985 | 10,335,985 | 0 | 10,335,985 |
| Interest and Other costs | 6,420,707 | 6,420,707 | 0 | 6,535,575 |
| Tax Collection Expenses/Fees | 13,964 | 13,964 | 0 | 20,000 |
| Minor Capital | 0 | 0 | 0 | 0 |
| Total Expenditures | 16,770,656 | 16,770,656 | 0 | 16,891,560 |
| | | | | |
| Net Impact to Fund Balance | (420,841) | (420,329) | 512 | (14,712) |

2017 Beginning Fund Balance 471,502
Budgeted Change in Fund Balance (14,712)

Less: Cash Flow (456,790)





November 2017 – Self Insurance - Summary

| | As of No | 2017 | | |
|---------------------------------|------------|-------------|-------------|------------|
| Revenues: | Budget | Actual | Variance | Budget |
| Sales Tax | 13,300,000 | 13,300,000 | 0 | 13,866,064 |
| Employer Contribution | 11,658,349 | 11,675,378 | 17,029 | 12,718,199 |
| Employee Contribution | 6,506,759 | 6,863,910 | 357,150 | 7,098,283 |
| Fees & Charges for Services | 169,583 | 380,273 | 210,690 | 185,000 |
| Total Revenues | 31,634,692 | 32,219,561 | 584,869 | 33,867,546 |
| | | | | |
| Expenditures: | | | | |
| Risk | 2,467,475 | 3,332,616 | (865,141) | 2,607,459 |
| Worker's Compensation | 1,195,899 | 1,075,392 | 120,508 | 1,450,600 |
| Health Insurance | 17,842,274 | 20,474,358 | (2,632,085) | 20,500,000 |
| Prescriptions | 5,019,950 | 6,274,174 | (1,254,224) | 5,500,000 |
| Dental Insurance | 1,805,000 | 1,653,909 | 151,091 | 1,900,000 |
| Flex Spending | 656,512 | 728,457 | (71,946) | 800,000 |
| Short Term Disability | 326,769 | 298,947 | 27,822 | 350,000 |
| Unempl., Long Term Disab., Life | 764,218 | 746,506 | 17,712 | 875,000 |
| Total Expenditures | 30,078,097 | 34,584,359 | (4,506,262) | 33,983,059 |
| Net Impact to Fund Balance | 1,556,595 | (2,364,798) | (3,921,393) | (115,513) |

2017 Beginning Fund Balance

Budgeted Change in Fund Balance
Less: Health Trust Reserve
Less: Risk Contingency Reserve
Less: FSA/HRA Wellness Reserve
Less: WC/Bldg Ins Risk Reserve
Trust Benefits Contingency Reserve

Less: Health Trust Benefits Contingency Reserve
2017 Estimated Ending Fund Balance



9,305,280

(2,344,232)

(3,000,000)

(1,010,442)

(2,000,000)

(835,093)

(115,513)

November 2017 – Self Insurance – Risk, Workers' Compensation & Unemployment

| | As of No | As of November 30, 2017 | | | | |
|--|-----------|-------------------------|-----------|-----------|--|--|
| Revenues: | Budget | Actual | Variance | Budget | | |
| Sales Tax/Risk Liability | 1,689,758 | 1,689,758 | 0 | 2,255,822 | | |
| Risk Damages/Recovery | 77,917 | 266,020 | 188,103 | 85,000 | | |
| Risk/Worker's Comp/Unemp Employer Contribution | 1,436,992 | 1,471,518 | 34,525 | 1,567,628 | | |
| Total Revenues | 3,204,667 | 3,427,296 | 222,629 | 3,908,450 | | |
| | | | | | | |
| Expenditures: | | | | | | |
| Risk Liability/Insurance/Property | 2,467,475 | 3,332,616 | (865,141) | 2,607,459 | | |
| Worker's Compensation | 1,195,899 | 1,075,392 | 120,508 | 1,450,600 | | |
| Unemployment | 169,333 | 157,457 | 11,875 | 225,000 | | |
| Total Expenditures | 3,832,707 | 4,565,465 | (732,758) | 4,283,059 | | |
| Net Impact to Fund Balance | (628,040) | (1,138,169) | (510,129) | (374,609) | | |

2017 Beginning Fund Balance 4,209,702 Budgeted Change in Fund Balance (374,609)Less: Risk Contingency Reserve (3,000,000)Less: WC/Bldg Ins Risk Reserve (835,093)0



2017 Estimated Ending Fund Balance

November 2017 – Self Insurance – Health Trust Benefits

| | As of No | 2017 | | |
|--------------------------------|------------|-------------|-------------|------------|
| Revenues: | Budget | Actual | Variance | Budget |
| Sales Tax/Benefits | 11,610,242 | 11,610,242 | 0 | 11,610,242 |
| Medicare Rebate | 91,667 | 114,253 | 22,586 | 100,000 |
| Benefits/Employer Contribution | 10,221,357 | 10,203,860 | (17,496) | 11,150,571 |
| Benefits/Employee Contribution | 6,506,759 | 6,863,910 | 357,150 | 7,098,283 |
| Total Revenues | 28,430,025 | 28,792,265 | 362,240 | 29,959,096 |
| | | | | |
| Expenditures: | | | | |
| Health Insurance | 17,842,274 | 20,474,358 | (2,632,085) | 20,500,000 |
| Prescriptions | 5,019,950 | 6,274,174 | (1,254,224) | 5,500,000 |
| Dental Insurance | 1,805,000 | 1,653,909 | 151,091 | 1,900,000 |
| Flex Spending | 656,512 | 728,457 | (71,946) | 800,000 |
| Short Term Disability | 326,769 | 298,947 | 27,822 | 350,000 |
| Long Term Disability | 489,532 | 470,575 | 18,957 | 535,000 |
| Life Insurance | 105,353 | 118,474 | (13,120) | 115,000 |
| Total Expenditures | 26,245,390 | 30,018,894 | (3,773,505) | 29,700,000 |
| Net Impact to Fund Balance | 2,184,635 | (1,226,629) | (3,411,264) | 259,096 |

2017 Beginning Fund Balance

Budgeted Change in Fund Balance Less: Health Trust Reserve Less: FSA/HRA Wellness Reserve

Less: Health Trust Benefits Contingency Reserve
2017 Estimated Ending Fund Balance

(2,000,000)

5,095,578

(2,344,232)

(1,010,442)

259,096



Restricted Funds November 2017



November 2017 – General Fund (Restricted)

| | As of N | 2017 | | |
|--|-------------|------------|-----------|-------------|
| Revenues: | Budget | Actual | Variance | Budget |
| Public Safety Sales & Use Tax * | 18,200,503 | 19,196,443 | 995,940 | 22,117,113 |
| Community Services Grants/Revenues | 744,841 | 757,237 | 12,396 | 2,158,545 |
| Public Services Grants/Revenues | 1,163,839 | 990,867 | (172,972) | 1,191,969 |
| General Grants/Revenues | 1,507,827 | 1,723,630 | 215,803 | 1,847,374 |
| Community Corrections Grant Revenue | 7,189,141 | 8,142,503 | 953,362 | 7,894,083 |
| Elected Offices Grants/Revenues | 3,856,905 | 3,483,420 | (373,485) | 6,428,175 |
| Economic Development Grants/Revenues | 5,986,773 | 6,527,749 | 540,976 | 7,893,913 |
| Pikes Peak Workforce Ctr Grants/Revenues | 5,710,448 | 5,710,448 | 0 | 7,093,369 |
| Total Revenues | 44,360,277 | 46,532,297 | 2,172,020 | 56,624,541 |
| | | | | |
| Expenditures: | | | | |
| Public Safety Sales & Use Tax | 19,204,556 | 19,100,985 | 103,571 | 22,685,163 |
| Community Services Grants | 744,841 | 744,841 | 0 | 3,593,603 |
| Public Services Grants | 1,138,974 | 1,138,974 | 0 | 1,395,060 |
| General Grants | 2,565,390 | 2,151,026 | 414,364 | 2,697,287 |
| Tabor-Parks | 289,736 | 289,736 | 0 | 1,127,744 |
| Community Corrections | 7,093,793 | 7,093,793 | 0 | 8,068,003 |
| Elected Offices Restricted | 7,899,091 | 3,974,796 | 3,924,295 | 9,997,584 |
| Economic Development | 5,986,773 | 5,986,773 | 0 | 8,638,487 |
| Pikes Peak Workforce Center | 6,656,182 | 6,656,182 | 0 | 7,093,369 |
| Total Expenditures | 51,579,336 | 47,137,106 | 4,442,230 | 65,296,300 |
| Net Impact to Fund Balance | (7,219,060) | (604,809) | 6,614,251 | (8,671,759) |

2017 Beginning Fund Balance Budgeted Change in Fund Balance Less: Restricted for Cash Flow

2017 Estimated Ending Fund Balance

24,210,385 (8,671,759) (6,888,446)

8,650,180



November 2017 – Conservation Trust

| | As of N | As of November 30, 2017 | | | | |
|-----------------------------------|-----------|-------------------------|----------|-----------|--|--|
| Revenues: | Budget | Actual | Variance | Budget | | |
| Intergovernmental (GOCO) | 1,013,423 | 982,726 | (30,697) | 1,351,230 | | |
| Interest on Investments | 833 | 3,402 | 2,569 | 1,000 | | |
| Total Revenues | 1,014,256 | 986,128 | (28,128) | 1,352,230 | | |
| | | | | | | |
| Expenditures: | | | | | | |
| Personnel | 1,089,580 | 1,014,178 | 75,402 | 1,180,378 | | |
| Operating | 371,694 | 174,760 | 196,934 | 465,410 | | |
| Capital | 0 | 0 | 0 | 0 | | |
| Total Expenditures | 1,461,274 | 1,188,938 | 272,336 | 1,645,788 | | |
| | | | | | | |
| Net Impact to Fund Balance | (447,018) | (202,810) | 244,208 | (293,558) | | |

2017 Beginning Fund Balance
Budgeted Change in Fund Balance
Less: Cash Flow
2017 Ending Fund Balance
137,318



November 2017 – Schools' Trust Fund

| | As of November 30, 2017 | | | 2017 |
|----------------------------|-------------------------|--------|----------|---------|
| Revenues: | Budget | Actual | Variance | Budget |
| Intergovernmental | 90,000 | 51,793 | (38,207) | 100,000 |
| Total Revenues | 90,000 | 51,793 | (38,207) | 100,000 |
| Expenditures: Operating | 100,000 | 32,706 | 67,294 | 100,000 |
| Total Expenditures | 100,000 | 32,706 | 67,294 | 100,000 |
| _ | | | | |
| Net Impact to Fund Balance | (10,000) | 19,087 | 29,087 | 0 |

| 2017 Beginning Fund Balance | 115,158 |
|------------------------------------|---------|
| Budgeted Change in Fund Balance | 0 |
| 2017 Estimated Ending Fund Balance | 115,158 |



November 2017 – Household Hazardous Waste Fund

| | As of November 30, 2017 | | | 2017 |
|----------------------------|-------------------------|---------|----------|-----------|
| Revenues: | Budget | Actual | Variance | Budget |
| Tipping Fees | 774,750 | 917,207 | 142,457 | 1,033,000 |
| Interest on Investments | 183 | 3,383 | 3,200 | 200 |
| Scrap Metal Recycling | 5,680 | 0 | (5,680) | 8,000 |
| Other Revenue | 38,652 | 36,283 | (2,369) | 40,686 |
| Total Revenues | 819,265 | 956,873 | 137,608 | 1,081,886 |
| | | | | |
| Expenditures: | | | | |
| Personnel | 386,731 | 383,273 | 3,458 | 418,959 |
| Operating | 577,471 | 555,805 | 21,666 | 712,927 |
| Capital | 0 | 0 | 0 | 0 |
| Total Expenditures | 964,202 | 939,078 | 25,124 | 1,131,886 |
| | | | | |
| Net Impact to Fund Balance | (144,937) | 17,795 | 162,732 | (50,000) |

2017 Beginning Fund Balance

831,681

Budgeted Change in Fund Balance

(50,000)

Less: Cash Flow

(270,471)

2017 Ending Fund Balance

511,210



November 2017 – Local Improvement Districts (LIDs)

| | As of November 30, 2017 | | | 2017 |
|-------------------------------|-------------------------|---------|----------|---------|
| Revenues: | Budget | Actual | Variance | Budget |
| Intergovernmental Collections | 140,000 | 152,416 | 12,416 | 140,000 |
| Interest | 0 | 1,288 | 1,288 | 0 |
| Total Revenues | 140,000 | 153,703 | 13,703 | 140,000 |
| | | | | |
| Expenditures: | | | | |
| Operating/Treasurer's Fees | 2,726 | 2,726 | 0 | 5,000 |
| Principal/Interest | 135,000 | 152,030 | (17,030) | 135,000 |
| Total Expenditures | 137,726 | 154,756 | (17,030) | 140,000 |
| | | | | |
| Net Impact to Fund Balance | 2,274 | (1,053) | (3,327) | 0 |

2017 Beginning Fund Balance
Budgeted Change in Fund Balance
2017 Estimated Ending Fund Balance
78,952
78,952
78,952



Questions?

