

## 2018 Budget Report May 2018

Sherri Cassidy, CPFO

Chief Financial Officer, Financial Services Department

June 28, 2018

#### Presentation Overview

- 1. 2018 Budget Projections
- 2. May 2018 Activity General Fund Unrestricted (within BoCC Discretion)
- 3. May 2018 Activity Partially Restricted
  - Road & Bridge Fund
  - Human Services Fund
  - Community Investment Fund
  - Self-Insurance Fund (Risk/Workers' Compensation & Benefits)
- 4. May 2018 Activity Restricted
  - General Fund (Restricted)
  - Conservation Trust Fund
  - Schools' Trust Fund
  - Household Hazardous Waste Fund
  - Local Improvement Districts

### 2018 Budget Projections



#### GF Unrestricted Fund Balance Reserve Estimate

	2017 - 2018	2018	2019	2020	2021	2022
	Anticipated	Reserve	Reserve	Reserve	Reserve	Reserve
	Reserve (from	(from 2017	(from 2018	(from 2019	(from 2020	(from 2021
	2017 Activity)	Activity)	Activity)	Activity)	Activity)	Activity)
Beginning Emergency Reserve	500,000	500,000	1,546,771	3,000,348	5,250,348	7,500,348
General Fund Underspending	2,000,000	1,511,373	1,250,000	1,250,000	1,250,000	1,250,000
Additional Unanticipated Revenue	328,972	(464,602)	203,577	1,000,000	1,000,000	1,000,000
Ending Emergency Reserve	2,828,972	1,546,771	3,000,348	5,250,348	7,500,348	9,750,348



### Unrestricted General Fund 2018 Revenue Projections

	Projected End of Year 2018				
Revenues:	Budget	Projected	Variance		
Property Tax	50,355,700	50,111,858	(243,842)		
Sales and Use Tax Collections	62,035,940	62,035,940	0		
Specific Ownership Tax	5,708,439	5,085,417	(623,022)		
Other Taxes	300,000	292,094	(7,906)		
Intergovernmental	8,850,184	8,419,173	(431,011)		
Fees & Charges for Services	300,000	273,170	(26,830)		
Traffic Fines	280,000	203,560	(76,440)		
Assessor Fees	21,000	58,870	37,870		
Clerk & Recorder Fees	11,630,000	12,006,157	376,157		
Coroner Fees	472,500	495,833	23,333		
Sheriff Fees	2,772,000	2,768,119	(3,881)		
Treasurer Fees	3,850,000	4,109,420	259,420		
Public Trustee Fees	201,000	303,889	102,889		
Planning & Community Dev Fees	1,548,285	1,870,027	321,742		
Park & Recreation Fees	397,545	372,882	(24,663)		
Parking Fees	205,000	224,551	19,551		
Interest on Investments	1,250,000	1,675,125	425,125		
Rent Collections	15,000	15,000	0		
Miscellaneous Revenue	256,000	331,085	75,085		
Total Revenues	150,448,593	150,652,170	203,577		

# Specific Ownership Tax (SOT) Changes

- SOT down significantly to budget
- Researched extensively with Treasurer's Office
- Through May, SOT up 7.39%
- County share flat but projected 8% over 2017
- November 2017, mill levy increase approved for School District 11
  - Forced a reallocation of SOT tax
  - School District 11 SOT increased; other municipalities' SOT decreased
- Result to County of (\$556K) decrease in SOT for a projected variance of (\$623K)

### Specific Ownership Tax Changes

	2017 - Through May	2018 - Through May	Change	Estimated Year End 2018	Variance Based on Mill Levy Change
Specific Ownership Tax Collected by CAR	25,370,797	27,246,316	7.39%	70,377,729	

			Change %	Budget		
Jurisdiction	2017 % Share	2018 % Share	Share	Impact		
El Paso County	11.40%	10.61%	-0.79%	-6.93%	7,466,233	(556,336)
City of Colorado Springs	4.47%	4.14%	-0.32%	-7.19%	2,917,016	(226,053)
Other Cities & Towns	0.94%	0.87%	-0.07%	-7.47%	609,260	(49,194)
Pikes Peak Library District	5.41%	4.83%	-0.59%	-10.81%	3,398,048	(412,062)
School District 11	21.31%	25.32%	4.01%	18.80%	17,817,952	2,819,402
Other School Districts	44.77%	41.84%	-2.92%	-6.53%	29,448,013	(2,058,267)
Fire Districts	3.72%	3.84%	0.12%	3.35%	2,702,646	87,691
Other Special & Metro Districts	7.99%	8.55%	0.56%	7.02%	6,018,562	394,819
Total	100.00%	100.00%			70,377,729	-

#### Additional Revenue Through May if % Remained the Same 215,382.13

New Projected EPC SOT Revenue	7,466,233
2018 Budget (General Fund & R&B)	8,089,255
2018 Projected Variance	(623.022)

#### Major Pressures on GF Unrestricted Fund Balance - 2018

Sales Tax (2018 Projection)		(\$1,000,000)
Sales Tax (One-time Impact of Hail Storm)		\$1,000,000
Property Tax	1	(\$243,842)
Specific Ownership Tax		(623,022)
Intergovernmental		(431,011)
Clerk & Recorder Fees	1	376,157
Treasurer Fees	1	259,420
Planning & Community Devpt Fees	1	321,742
Interest	1	425,125



#### Major Pressures on Self Insurance Fund

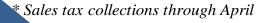
- \$1.6M in large claims spread across 12 cases
- May last year, zero large claims
- Available reserve of \$2.0M

## Unrestricted Funds May 2018



#### May 2018 – General Fund (Unrestricted)

	As	2018		
Revenues:	Budget	Actual	Variance	Budget
Property Tax	36,759,661	36,464,098	(295,563)	50,355,700
Sales and Use Tax Collections *	11,508,429	11,251,296	(257,133)	62,035,940
Specific Ownership Tax	2,334,754	2,039,778	(294,976)	5,708,439
Other Taxes	36,420	26,980	(9,440)	300,000
Intergovernmental	2,339,235	2,242,918	(96,317)	8,850,184
Fees & Charges for Services	118,640	101,827	(16,813)	300,000
Traffic Fines	120,812	50,547	(70,265)	280,000
Assessor Fees	11,395	27,424	16,028	21,000
Clerk & Recorder Fees	4,225,721	4,397,382	171,661	11,630,000
Coroner Fees	185,073	203,428	18,355	472,500
Sheriff Fees	1,037,859	1,033,838	(4,021)	2,772,000
Treasurer Fees	2,502,210	2,691,615	189,404	3,850,000
Public Trustee Fees	2,978	0	(2,978)	201,000
Planning & Community Dev Fees	578,937	780,628	201,691	1,548,285
Park & Recreation Fees	238,862	223,177	(15,684)	397,545
Parking Fees	86,957	100,514	13,558	205,000
Interest on Investments	455,400	692,532	237,132	1,250,000
Rent Collections	5,882	10,760	4,877	15,000
Miscellaneous Revenue	102,879	120,106	17,227	256,000
Total Revenues	62,652,103	62,458,846	(193,257)	150,448,593



#### May 2018 – General Fund (Unrestricted)

	As		2018	
_	Budget	Actual	Variance	Budget
Total Revenues	62,652,103	62,458,846	(193,257)	150,448,593
Expenditures:				
Personnel	41,919,543	41,158,516	761,027	99,082,556
Other Operating	24,753,710	17,227,265	7,526,445	44,562,066
Capital	2,932,004	2,932,004	0	9,893,914
Total Expenditures	69,605,256	61,317,785	8,287,471	153,538,536
Transfer Out to Road & Bridge	(6,000,000)	(6,000,000)	0	(6,000,000)
Net Impact to Fund Balance	(12,953,153)	(4,858,939)	8,094,215	(9,089,943)

2018 Beginning Fund Balance	27,365,716
Budgeted Change in Fund Balance	(9,089,943)
Less: Cash Flow	(9,834,311)
Less: TABOR Reserve	(6,894,691)
Less: BoCC Emergency Reserve	(1,546,771)
Estimated Ending Frond Deleves	0

2018 Estimated Ending Fund Balance





## Partially Restricted Funds May 2018



#### May 2018 – Road & Bridge

	As o	2018		
Revenue:	Budget	Actual	Variance	Budget
Property Tax	965,849	952,684	(13,165)	1,320,239
Highway User Tax	4,704,580	4,621,204	(83,376)	13,600,000
Specific Ownership Tax	847,648	850,728	3,079	2,380,816
Fees & Charges for Services	529,520	523,151	(6,369)	1,300,000
Other Revenues	15,910	58,014	42,104	64,000
Tabor Rentention Road Projects	6,000,000	6,000,000	0	6,000,000
	13,063,507	13,005,780	(57,728)	24,665,055
Federal Grant Projects/Collateral Forfeitures	50,000	(96,558)	(146,558)	5,860,084
Total Revenues	13,113,507	12,909,222	(204,285)	30,525,139
Expenditures:				
Personnel - R&B	4,615,840	4,380,750	235,091	10,910,168
Operating - Administration	73,590	161,957	(88,367)	253,759
Operating - Diesel	487,864	415,449	72,415	1,286,859
Operating - Engineering	577,942	98,536	479,406	3,456,781
Operating - Gasoline	182,313	114,239	68,075	515,000
Operating - Highway	962,412	844,157	118,255	4,394,315
Operating - Resource Management	190,601	158,856	31,744	605,605
Operating - Shop Supplies & Commodities	19,124	24,600	(5,476)	52,000
Capital	995,245	995,245	О	2,894,617
I/25/Cimarron Interchange	200,000	200,000	0	200,000
	8,304,932	7,393,790	911,142	24,569,104
Baptist Rd BRRTA	0	O	О	8,053
Tabor Rentention Road Projects	O	О	О	6,000,000
Collateral Forf./Default Subdivision Proj/Federal Proj	407,419	407,419	0	7,733,955
Total Expenditures	8,712,351	7,801,208	911,142	38,311,112
Net Impact to Fund Balance	4,401,157	5,108,014	706,857	(7,785,973)

2018 Beginning Fund Balance	15,494,367
Budgeted Change in Fund Balance	(7,785,973)
Less: Restricted Funds	(1,374,363)
Less: Cash Flow	(1,584,031)
Less: Reserve for Federal Project Match	$(2,250,000)^{14}$
Less: Future Project Reserve	(2,500,000)

2018 Estimated Ending Fund Balance

#### Road & Bridge Fund Projects

Projects	
Chipita Park - TABOR Project	\$ 1,160,000
Ftn Mesa / Caballero Intersection - TABOR Project	2,000,000
Meadowbrook / Marksheffel Intersection - TABOR Project	1,500,000
S. Academy Overlay - TABOR Project	1,340,000
Las Vegas St. Bridge - TABOR Project	1,000,000
Las Vegas St Bridge - Repair Project (EPC portion)	1,842,556
Bennet Channel FEMA Match	100,000
Golden Lane - Additional local match (water pipe)	275,000
Arnold Ave. Bridge	35,000
Chamberlain Bridge repair	22,000
Elbert Rd. Bridge rehab	76,000
Judge Orr Box Culvert	15,000
Meridian Park & Ride	400,000
Calhan HWY Bridge	300,000
Baptist / Hodgen / Roller Coaster	 200,000
Total Projects:	\$ 10,265,556
Earmarked Items of Note	
Asset Management System (\$189k being encumbered)	\$ 500,000
Reclamation principal payment 2018	405,000
Reclamation principal payment 2018	70,000
Vactor truck disposal pit / brine tank containment (July Bid)	320,000
Truck Wash (bids in review)	245,000
Truck Wash (bids in review)	50,000
Electric for Truck Wash (bids in review)	37,000
Total Other:	\$ 1,627,000

#### May 2018 – Human Services

	As	8	2018	
	Budget	Actual	Variance	Budget
Sales Tax	8,000,000	8,000,000	0	14,655,563
Federal & State Rev	14,851,848	15,033,007	181,159	58,014,316
Senior Center	0	0	0	155,766
Donations	100	100	0	30,000
<b>Total Revenues</b>	22,851,948	23,033,107	181,159	72,855,645
Expenditures:				
Personnel	19,261,432	17,583,225	1,678,207	45,527,021
Operating	8,303,996	7,699,909	604,087	30,553,624
Capital	0	0	0	0
Total Expenditures	27,565,428	25,283,134	2,282,294	76,080,645
	(4,713,480)	(2,250,027)	2,463,453	(3,225,000)
		2018 Beginning	g Fund Balance	3,775,106
	Buc	(3,225,000)		
		(550,106)		
	2018 Est	0		

#### May 2018 – Community Investment

	As of M	2018		
Revenues:	Budget	Actual	Variance	Budget
Property Tax	0	245	245	0
Sales Tax	6,650,000	6,650,000	0	12,359,950
Restricted Revenue	2,873,633	2,873,633	0	5,456,637
<b>Total Revenues</b>	9,523,633	9,523,878	245	17,816,587
Expenditures:				
Principal	2,417,481	2,417,481	0	11,573,525
Interest and Other costs	3,097,694	3,097,694	0	6,223,313
Tax Collection Expenses/Fees	8,333	8,333	0	20,000
Minor Capital	0	0	0	0
Total Expenditures	5,523,508	5,523,508	0	17,816,838
Net Impact to Fund Balance	4,000,125	4,000,370	245	(251)

2018 Beginning Fund Balance 472,109

Less: Cash Flow

Budgeted Change in Fund Balance

(251) (456,790)

**2018 Estimated Ending Fund Balance** 

15,068



### May 2018 – Self Insurance - Summary

	As of	2018		
Revenues:	Budget	Actual	Variance	Budget
Sales Tax	6,000,000	6,000,000	0	18,286,430
Employer Contribution	6,144,113	6,061,348	(82,765)	14,745,871
Employee Contribution	3,256,687	3,268,503	11,816	7,816,050
Fees & Charges for Services	77,083	13,421	(63,662)	185,000
Total Revenues	15,477,884	15,343,272	(134,611)	41,033,351
Expenditures:				
Risk	2,311,533	2,177,174	134,359	2,840,942
Worker's Compensation	487,600	498,713	(11,113)	1,453,600
Health Insurance	8,603,383	11,017,650	(2,414,267)	24,166,669
Prescriptions	2,986,460	2,911,163	75,297	7,000,000
Dental Insurance	794,210	860,127	(65,917)	1,700,000
Flex Spending	396,505	375,884	20,621	900,000
Short Term Disability	139,862	139,302	560	350,000
Unempl., Long Term Disab., Life	343,801	275,105	68,696	916,679
Total Expenditures	16,063,354	18,255,119	(2,191,765)	39,327,890
Net Impact to Fund Balance	(585,470)	(2,911,846)	(2,326,376)	1,705,461

Less:

2018 Beginning Fund Balance	10,013,389
Budgeted Change in Fund Balance	1,705,461
Less: Health Trust Reserve	(3,397,575)
Less: FSA/HRA Wellness Reserve	(975,820)
Health Trust Benefits Contingency Reserve	(2,000,000)
Less: Risk Contingency Reserve	(2,500,000)
Less: Worker's Comp Reserve	(1,898,849)

2018 Estimated Ending Fund Balance

18

946,606

## May 2018 – Self Insurance – Risk, Workers' Compensation & Unemployment

	As of	2018		
Revenues:	Budget	Actual	Variance	Budget
Sales Tax/Risk Liability	0	0	0	3,472,230
Risk Damages/Recovery	35,417	13,421	(21,996)	85,000
Risk/Worker's Comp/Unemp Employer Contribution	1,028,239	980,490	(47,748)	2,467,773
Total Revenues	1,063,655	993,911	(69,744)	6,025,003
Expenditures: Risk Liability/Insurance/Property Worker's Compensation Unemployment	2,311,533 487,600 55,699	2,177,174 498,713 0	134,359 (11,113) 55,699	2,840,942 1,453,600 225,000
Total Expenditures	2,854,831	2,675,887	178,944	4,519,542
Net Impact to Fund Balance	(1,791,176)	(1,681,976)	109,200	1,505,461

2018 Beginning Fund Balance	3,123,359
Budgeted Change in Fund Balance	1,505,461
Less: Risk Contingency Reserve	(2,500,000)
Less: Worker's Comp Reserve	(1,898,849)
Estimated Ending Fund Balance	229,971

2018 Estimated Ending Fund Balance



## May 2018 – Self Insurance – Health Trust Benefits

	As of	2018		
Revenues:	Budget	Actual	Variance	Budget
Sales Tax/Benefits	6,000,000	6,000,000	0	14,814,200
Medicare Rebate	41,667	0	(41,667)	100,000
Benefits/Employer Contribution	5,115,874	5,080,858	(35,016)	12,278,098
Benefits/Employee Contribution	3,256,687	3,268,503	11,816	7,816,050
<b>Total Revenues</b>	14,414,228	14,349,361	(64,867)	35,008,348
<b>Expenditures:</b>				
Health Insurance	8,603,383	11,017,650	(2,414,267)	24,166,669
Prescriptions	2,986,460	2,911,163	75,297	7,000,000
Dental Insurance	794,210	860,127	(65,917)	1,700,000
Flex Spending	396,505	375,884	20,621	900,000
Short Term Disability	139,862	139,302	560	350,000
Long Term Disability	231,931	220,760	11,172	561,679
Life Insurance	56,171	54,346	1,826	130,000
Total Expenditures	13,208,523	15,579,232	(2,370,709)	34,808,348
Net Impact to Fund Balance	1,205,705	(1,229,871)	(2,435,576)	200,000

**2018 Beginning Fund Balance** 

Budgeted Change in Fund Balance

Less: Health Trust Reserve

Less: FSA/HRA Wellness Reserve

Less: Health Trust Benefits Contingency Reserve

2018 Estimated Ending Fund Balance

20



6,890,030

(3,397,575)

200,000

(975,820)



## Restricted Funds May 2018



#### May 2018 – General Fund (Restricted)

	As of May 31, 2018			2018
Revenues:	Budget	Actual	Variance	Budget
Public Safety Sales & Use Tax *	7,364,566	7,304,793	(59,773)	24,581,328
Community Services Grants/Revenues	345,572	700,983	355,412	2,240,061
Facilities Grants/Revenues	607,550	74,510	(533,040)	1,255,175
General Grants/Revenues	487,545	548,845	61,300	2,124,730
Community Corrections Grant Revenue	2,648,458	2,713,078	64,620	6,807,782
Elected Offices Grants/Revenues	2,223,883	2,193,941	(29,942)	7,283,451
Economic Development Grants/Revenues	3,095,676	2,736,937	(358,739)	8,294,197
Pikes Peak Workforce Ctr Grants/Revenues	1,573,682	1,573,682	0_	6,256,514
Total Revenues	18,346,931	17,846,769	(500,162)	58,843,238
Expenditures:				
Public Safety Sales & Use Tax	9,473,598	9,779,641	(306,043)	24,482,867
Community Services Grants	345,572	345,572	0	3,989,116
Facilities Grants/Revenues	580,543	580,543	0	1,497,175
General Grants	855,767	1,023,261	(167,494)	2,130,999
Tabor-Parks	191,874	191,874	0	2,306,003
Community Corrections	2,792,457	2,792,457	0	7,241,931
Elected Offices Restricted	4,312,258	1,906,547	2,405,712	10,337,562
Economic Development	3,095,676	3,095,676	0	8,294,197
Pikes Peak Workforce Center	2,404,879	2,404,879	0	6,256,514
Total Expenditures	24,052,624	22,120,449	1,932,175	66,536,364
Net Impact to Fund Balance	(5,705,692)	(4,273,679)	1,432,013	(7,693,126)

2018 Beginning Fund Balance Budgeted Change in Fund Balance Less: Restricted for Cash Flow

2018 Estimated Ending Fund Balance

**25,262,743** (7,693,126) (8,168,427)

9,401,190



#### May 2018 – Conservation Trust Fund

	As	18	2018	
Revenues:	Budget	Actual	Variance	Budget
Intergovernmental (GOCO)	343,315	312,432	(30,882)	1,373,259
Interest on Investments	417	2,943	2,526	1,000
Total Revenues	343,731	315,375	(28,356)	1,374,259
Expenditures: Personnel Operating	515,057 174,704	421,583 90,076	93,474 84,628	1,217,407 439,821
Capital <b>Total Expenditures</b>	11,567 <b>701,328</b>	511,659	11,567 <b>189,669</b>	11,567 <b>1,668,795</b>
Net Impact to Fund Balance	(357,597)	(196,284)	161,313	(294,536)

2018 Beginning Fund Balance	820,553
Budgeted Change in Fund Balance	(294,536)
Less: Cash Flow	(343,565)
2018 Estimated Ending Fund Balance	182,452



#### May 2018 – Schools' Trust Fund

	As of	2018		
Revenues:	Budget	Actual	Variance	Budget
Intergovernmental	47,849	70,086	22,237	100,000
<b>Total Revenues</b>	47,849	70,086	22,237	100,000
Expenditures:	0	0	0	100.000
Operating	0	0	0	100,000
Total Expenditures _	0	0	0	100,000
Net Impact to Fund Balance	47,849	70,086	22,237	0

2018 Beginning Fund Balance
Budgeted Change in Fund Balance

2018 Estimated Ending Fund Balance
134,245
134,245



#### May 2018 – Household Hazardous Waste Fund

	As of M		2018	
Revenues:	Budget	Actual	Variance	Budget
Tipping Fees	223,204	252,573	29,369	1,065,167
Interest on Investments	285	2,880	2,595	1,500
Other Revenue	0	0	0	8,000
Scrap Metal Recycling	4,088	4,164	75	40,000
Total Revenues	227,577	259,617	32,040	1,114,667
Expenditures:				
Personnel	191,967	172,964	19,003	453,740
Operating	147,146	113,186	33,961	725,927
Capital	35,000	0	35,000	35,000
Total Expenditures	339,113	286,150	87,964	1,214,667
Net Impact to Fund Balance	(111,536)	(26,533)	85,003	(100,000)

2018 Beginning Fund Balance 921,637

Budgeted Change in Fund Balance (100,000)

Less: Cash Flow (278,667)

2018 Estimated Ending Fund Balance 542,970



## May 2018 – Local Improvement Districts (LIDs<sub>\*</sub>)

	As of May 31, 2018			2018
Revenues:	Budget	Actual	Variance	Budget
Intergovernmental Collections	84,513	179,230	94,718	138,500
Interest	474	1,339	865	1,500
<b>Total Revenues</b>	84,987	180,570	95,583	140,000
Expenditures:				
Operating/Treasurer's Fees	3,042	2,688	354	5,000
Principal/Interest	148,000	148,000	0	135,000
Total Expenditures	151,042	150,688	354	140,000
Net Impact to Fund Balance	(66,055)	29,881	95,937	0

2018 Beginning Fund Balance
Budgeted Change in Fund Balance
25,846
2018 Estimated Ending Fund Balance
25,846



## **Questions?**

