

2019 Budget Report October 2019

Sherri Cassidy, CPFO

Chief Financial Officer

Financial Services Department

December 5, 2019

Presentation Overview

- October 2019 Activity General Fund Unrestricted (within BoCC Discretion)
- 2. October 2019 Activity Partially Restricted
 - Road & Bridge Fund
 - Human Services Fund
 - Community Investment Fund
 - Self-Insurance Fund (Risk/Workers' Compensation & Benefits)
- 3. October 2019 Activity Restricted
 - General Fund (Restricted)
 - Conservation Trust Fund
 - Schools' Trust Fund
 - Household Hazardous Waste Fund
 - Local Improvement Districts

Unrestricted Funds October 2019

October 2019 – General Fund (Unrestricted)

| Γ | As o | 2019 | | |
|---------------------------------|-------------|-------------|-------------|-------------|
| Revenues: | Budget | Actual | Variance | Budget |
| Property Tax | 51,758,029 | 51,769,092 | 11,063 | 51,735,801 |
| Sales and Use Tax Collections * | 40,485,956 | 44,164,553 | 3,678,597 | 61,357,951 |
| Specific Ownership Tax | 3,182,169 | 3,171,245 | (10,923) | 3,962,030 |
| Other Taxes | 261,424 | 302,140 | 40,716 | 285,000 |
| Intergovernmental | 7,095,352 | 2,831,044 | (4,264,307) | 10,679,758 |
| Fees & Charges for Services | 159,692 | 203,496 | 43,804 | 197,000 |
| Traffic Fines | 113,914 | 396,281 | 282,367 | 130,000 |
| Assessor Fees | 21,945 | 35,068 | 13,123 | 24,000 |
| Clerk & Recorder Fees | 9,233,097 | 10,190,936 | 957,838 | 11,650,000 |
| Coroner Fees | 436,706 | 573,785 | 137,079 | 532,500 |
| Sheriff Fees | 2,176,629 | 1,989,670 | (186,959) | 2,658,700 |
| Treasurer Fees | 3,740,252 | 4,332,908 | 592,656 | 3,860,000 |
| Public Trustee Fees | 0 | 0 | 0 | 115,000 |
| Planning & Community Dev Fees | 1,445,217 | 1,570,592 | 125,375 | 1,800,000 |
| Park & Recreation Fees | 308,165 | 328,957 | 20,793 | 323,683 |
| Parking Fees | 171,553 | 184,492 | 12,939 | 205,000 |
| Interest on Investments | 1,416,667 | 2,343,458 | 926,792 | 1,700,000 |
| Miscellaneous Revenue | 192,799 | 248,463 | 55,664 | 267,240 |
| Total Revenues | 122,199,565 | 124,636,181 | 2,436,616 | 151,483,663 |

* Sales tax collections through September

October 2019 – General Fund (Unrestricted)

|] | As | of October 31, 201 | 9 | 2019 |
|----------------------------|-------------|--------------------|-------------------|-------------|
| = | Budget | Actual | Variance | Budget |
| Total Revenues | 122,199,565 | 124,636,181 | 2,436,616 | 151,483,663 |
| Expenditures: | | | | |
| Personnel | 86,045,780 | 85,370,600 | 675,180 | 101,690,467 |
| Other Operating | 34,457,773 | 27,996,622 | 6,461,150 | 42,759,055 |
| Capital | 8,826,145 | 8,826,145 | 0 | 16,088,377 |
| Total Expenditures | 129,329,697 | 122,193,367 | 7,136,330 | 160,537,899 |
| Net Impact to Fund Balance | (7,130,132) | 2,442,814 | 9,572,946 | (9,054,236) |
| | | 2019 Beginnir | ng Fund Balance | 37,992,180 |
| | | Budgeted Change | e in Fund Balance | (9,054,236) |
| | | | Less: Cash Flow | (8,890,444) |
| | | Less: 3% | TABOR Reserve | (7,726,059) |
| | | Less: I | -25 Gap Reserve | (7,500,000) |
| | | Less: 2018 Tabor | Overage Reserve | (4,025,078) |
| | | Less: BoCC Er | nergency Reserve | (796,363) |

2019 Estimated Ending Fund Balance

October 2019 – Fire/Flood Projects

Ongoing Projects

- **Riverside Construction-**
- \$ 1,328,318 Hanson Trail Head-
- 949,932 Willow Springs-**Total**
 - \$ 4,260,590

\$ 1,982,340

Partially Restricted Funds October 2019

October 2019 – Road & Bridge

| | As of | October 31, 20 | 19 | 2019 | |
|---|--|----------------|----------------|--------------|--|
| Revenues: | Budget | Actual | Variance | Budget | |
| Property Tax | 1,331,736 | 1,341,869 | 10,133 | 1,331,736 | |
| Highway User Tax | 12,927,503 | 12,554,275 | (373,227) | 16,159,463 | |
| Specific Ownership Tax | 3,312,428 | 3,312,428 | 0 | 3,497,190 | |
| Fees & Charges for Services | 1,118,141 | 1,027,930 | (90,211) | 1,250,000 | |
| Other Revenues | 61,311 | 69,862 | 8,551 | 64,000 | |
| | 18,751,119 | 18,306,365 | (444,755) | 22,302,389 | |
| Federal Grant Projects/Collateral Forfeitures | 1,302,408 | 1,597,773 | 295,365 | 2,568,585 | |
| Total Revenues | 20,053,527 | 19,904,137 | (149,390) | 24,870,974 | |
| Expenditures: | | | | | |
| Personnel - R&B | 9,948,832 | 8,851,815 | 1,097,016 | 11,757,710 | |
| Operating - Administration | 97,543 | 152,734 | (55,191) | 147,681 | |
| Operating - Diesel | 946,066 | 775,387 | 170,679 | 1,232,859 | |
| Operating - Engineering | 5,160,217 | 2,892,212 | 2,268,005 | 10,127,377 | |
| Operating - Gasoline | 395,371 | 206,749 | 188,622 | 515,000 | |
| Operating - Highway | 1,863,903 | 1,647,407 | 216,496 | 2,384,627 | |
| Operating - Resource Management | 438,167 | 376,832 | 61,335 | 611,759 | |
| Operating - Shop Supplies & Commodities | 44,981 | 34,260 | 10,720 | 52,000 | |
| Capital | 643,321 | 643,321 | 0 | 1,144,131 | |
| | 19,538,399 | 15,580,717 | 3,957,682 | 27,973,144 | |
| Collateral Forf/Default Subdivision/Fed Proj | 5,658,406 | 416,633 | 5,241,772 | 7,588,030 | |
| Tabor Retention Road Projects | 1,054,708 | 1,054,708 | 0 | 5,129,191 | |
| Total Expenditures | 26,251,512 | 17,052,058 | 9,199,454 | 40,690,365 | |
| Net Impact to Fund Balance | (6,197,985) | 2,852,079 | 9,050,064 | (15,819,391) | |
| iver impact to rund balance | (0,177,903) 2,032,079 9,030,004 (15,819,39 | | | | |
| | 2019 Beginning Fund Balance 20,39 | | | | |
| | Budgeted Change in Fund Balance (15,819 | | | | |
| | | | stricted Funds | (1,374,363) | |
| | | Le | ss: Cash Flow | (1,584,031) | |

Less: Reserve for Federal Project Match(1,500,000)2019 Estimated Ending Fund Balance115,177

October 2019 – Road & Bridge Projects

Projects

| Chipita Park - TABOR Project | \$ 1,160,000 |
|--|------------------|
| Ftn Mesa / Caballero Intersection - TABOR Project | 2,000,000 |
| Meadowbrook / Marksheffel Intersection - TABOR Project | 1,500,000 |
| Bennet Channel FEMA Match | 219,000 |
| Arnold Ave. Bridge | 207,000 |
| Elbert Rd. Bridge rehab | 76,000 |
| Falcon / Meridian Park & Ride | 3,501,000 |
| Calhan HWY Bridge | 760,000 |
| Baptist / Hodgen / Roller Coaster | 200,000 |
| Glen Eagle Struthers Roundabout | 3,048,000 |
| Charter Oaks | 1,178,000 |
| Struthers Northgate Drainage | 208,000 |
| Galley Rd - Phase II (ADA sidewalk) | 426,000 |
| Bradley & Grinnell Intersection | 60,000 |
| Peyton Area Master Plan | 150,000 |
| Total Projects: | \$ 14,693,000 |
| Earmarked Items of Note | |
| Asset Management System | \$ 1,000,000 |

Total Other:

Electric for Truck Wash (bids in review)

9

37,000

1,037,000

\$

October 2019 – Human Services

| | As of | 2019 | | |
|----------------------------|-------------|-------------|-----------|------------|
| Revenues: | Budget | Actual | Variance | Budget |
| Sales Tax | 14,936,729 | 14,936,729 | 0 | 18,555,563 |
| Federal & State Rev | 43,456,807 | 44,487,641 | 1,030,833 | 60,277,182 |
| Donations & Misc. Revenue | 0 | 0 | 0 | 5,000 |
| Total Revenues | 58,393,536 | 59,424,370 | 1,030,833 | 78,837,745 |
| Expenditures: | | | | |
| Personnel | 40,187,333 | 39,684,959 | 502,374 | 47,494,121 |
| Operating | 23,396,532 | 21,839,647 | 1,556,886 | 31,068,624 |
| Capital | 22,624 | 22,624 | 0 | 0 |
| Total Expenditures | 63,606,489 | 61,547,229 | 2,059,260 | 78,562,745 |
| Net Impact to Fund Balance | (5,212,953) | (2,122,860) | 3,090,093 | 275,000 |

2019 Beginning Fund Balance1,616,281Budgeted Change in Fund Balance275,000Restricted for HB 1451(819,905)2019 Estimated Ending Fund Balance1,071,376

October 2019 – Community Investment

| | As of Oc | | 2019 | |
|------------------------------|------------|------------|----------|------------|
| Revenues: | Budget | Actual | Variance | Budget |
| | 11,406,711 | 11,406,711 | 0 | 11,406,711 |
| Restricted Revenue | 4,015,712 | 4,015,712 | 0 | 4,929,576 |
| Total Revenues | 15,422,423 | 15,422,423 | 0 | 16,336,287 |
| Expenditures: | | | | |
| Principal | 1,821,210 | 1,821,210 | 0 | 10,611,210 |
| Interest and Other costs | 3,213,305 | 3,213,305 | 0 | 5,682,568 |
| Tax Collection Expenses/Fees | 14,852 | 14,852 | 0 | 20,000 |
| Total Expenditures | 5,049,367 | 5,049,367 | 0 | 17,165,578 |
| | 10,373,057 | 10,373,057 | 0 | (829,291) |

2019 Beginning Fund Balance 1,286,081

Budgeted Change in Fund Balance(829,291)Less: Cash Flow(456,790)

2019 Estimated Ending Fund Balance

0

October 2018 – Self Insurance – Risk, Workers' Compensation & Unemployment

| | As of October 31, 2019 | | | 2019 |
|--|------------------------|-----------|-----------|-----------|
| Revenues: | Budget | Actual | Variance | Budget |
| | 2,742,657 | 2,742,657 | 0 | 2,742,657 |
| Risk Damages/Recovery | 70,833 | 232,054 | 161,221 | 85,000 |
| Risk/Worker's Comp/Unemp Employer Contribution | 2,476,743 | 2,427,585 | (49,157) | 2,972,091 |
| Total Revenues | 5,290,233 | 5,402,296 | 112,064 | 5,799,748 |
| Expenditures: | | | | |
| Risk Liability/Insurance/Property | 3,656,722 | 3,306,197 | 350,525 | 4,042,911 |
| Worker's Compensation | 1,182,308 | 1,664,010 | (481,703) | 1,300,600 |
| Unemployment | 120,989 | 64,803 | 56,186 | 225,000 |
| Total Expenditures | 4,960,018 | 5,035,010 | (74,992) | 5,568,511 |
| Net Impact to Fund Balance | 330,214 | 367,286 | 37,072 | 231,237 |

2019 Beginning Fund Balance 5,701,628

| 2019 Estimated Ending Fund Balance | 0 |
|------------------------------------|-------------|
| Less: Worker's Comp Reserve | (3,509,866) |
| Less: Risk Contingency Reserve | (2,422,999) |
| Budgeted Change in Fund Balance | 231,237 |

12

October 2019 – Self Insurance – Health Trust Benefits

| | As of O | 2019 | | |
|--------------------------------|-------------|------------|-----------|------------|
| Revenues: | Budget | Actual | Variance | Budget |
| Sales Tax/Benefits | 12,757,343 | 12,757,343 | 0 | 17,373,767 |
| Benefits/Employer Contribution | 11,782,668 | 11,935,119 | 152,451 | 14,139,202 |
| Benefits/Employee Contribution | 7,500,667 | 7,549,590 | 48,923 | 9,000,800 |
| Total Revenues | 32,040,678 | 32,242,052 | 201,373 | 40,513,769 |
| Expenditures: | | | | |
| Health Insurance | 24,018,516 | 21,737,602 | 2,280,915 | 28,822,219 |
| Prescriptions | 6,300,000 | 4,743,426 | 1,556,574 | 7,560,000 |
| Dental Insurance | 1,621,535 | 1,436,137 | 185,398 | 1,883,000 |
| Flex Spending | 702,935 | 714,980 | (12,045) | 900,000 |
| Short Term Disability | 299,945 | 302,677 | (2,732) | 350,000 |
| Long Term Disability | 478,147 | 459,258 | 18,889 | 575,000 |
| Life Insurance | 108,283 | 110,403 | (2,120) | 130,000 |
| Total Expenditures | 33,529,361 | 29,504,484 | 4,024,878 | 40,220,219 |
| Net Impact to Fund Balance | (1,488,683) | 2,737,569 | 4,226,250 | 293,550 |

| 2019 Beginning Fund Balance | 4,881,156 | |
|---|-------------|----|
| Budgeted Change in Fund Balance | 293,550 | |
| Less: Health Trust Reserve | (3,289,700) | |
| Less: FSA/HRA Wellness Reserve | (826,609) | |
| Less: Health Trust Benefits Contingency Reserve | (1,058,397) | 13 |
| 2019 Estimated Ending Fund Balance | 0 | |

Restricted Funds October 2019

October 2019 – General Fund

(Restricted)

| | As of October 31, 2019 | | | 2019 |
|--|------------------------|------------|-----------|-------------|
| Revenues: | Budget | Actual | Variance | Budget |
| Public Safety Sales & Use Tax * | 19,018,042 | 19,756,871 | 738,829 | 25,741,801 |
| Community Services Grants/Revenues | 856,866 | 1,027,463 | 170,597 | 1,309,216 |
| Facilities Grants/Revenues | 1,192,387 | 1,304,089 | 111,702 | 1,319,810 |
| General Grants/Revenues | 1,267,961 | 1,184,050 | (83,911) | 1,975,000 |
| Community Corrections Grant Revenue | 9,156,894 | 9,156,894 | 0 | 9,175,971 |
| Elected Offices Grants/Revenues | 7,255,718 | 6,944,087 | (311,631) | 9,049,448 |
| Economic Development Grants/Revenues | 5,844,936 | 5,844,936 | 0 | 11,711,567 |
| Pikes Peak Workforce Ctr Grants/Revenues | 4,618,390 | 4,618,390 | 0 | 6,694,423 |
| Total Revenues | 49,211,195 | 49,836,781 | 625,586 | 66,977,236 |
| | | | | |
| Expenditures: | | | | |
| Public Safety Sales & Use Tax | 22,788,294 | 19,133,762 | 3,654,532 | 27,629,570 |
| Community Services Grants | 774,992 | 774,992 | 0 | 3,005,113 |
| Facilities Grants/Revenues | 977,502 | 977,502 | 0 | 1,673,008 |
| General Grants | 2,129,535 | 1,286,566 | 842,969 | 2,334,635 |
| Tabor-Parks | 284,920 | 284,920 | 0 | 1,426,521 |
| Community Corrections | 6,939,672 | 6,939,672 | 0 | 9,181,028 |
| Elected Offices Restricted | 5,173,844 | 6,101,173 | (927,330) | 11,696,659 |
| Economic Development | 6,147,648 | 6,147,648 | 0 | 11,711,567 |
| Pikes Peak Workforce Center | 5,584,610 | 5,584,610 | 0 | 6,694,423 |
| Total Expenditures | 50,801,016 | 47,230,844 | 3,570,172 | 75,352,524 |
| Net Impact to Fund Balance | (1,589,821) | 2,605,936 | 4,195,758 | (8,375,288) |

| 2019 Beginning Fund Balance | 27,329,049 |
|------------------------------------|-------------|
| Budgeted Change in Fund Balance | (8,375,288) |
| Less: Restricted for Cash Flow | (8,168,427) |
| 2019 Estimated Ending Fund Balance | 10,785,334 |

* Sales tax collections through September

General Fund (Restricted) Community Services/County Parks Projects

Ongoing Projects

| Jones Park Master Plan | \$ | 49,000 |
|---|-------------|----------|
| Northern Nature Center Feasibility Study | \$ | 29,000 |
| New Santa Fe Regional Trailhead Building Improvements | \$ | 30,000 |
| Ute Pass Regional Trail Expansion | \$ | 350,000* |
| Pineries Open Space Improvements | \$ | 620,000* |
| Willow Springs Ponds – FEMA | \$ | 949,931 |
| Total | \$ 2 | ,027,931 |

Upcoming Projects

| Fox Run Regional Park Improvements | \$ 270,000* |
|---|----------------|
| Willow Springs Ponds Bridge Replacement | \$ 70,000 |

General Fund (Restricted) Community Services/County Parks Projects

Upcoming Projects (cont'd)

Bear Creek Regional Park Improvements \$ 820,000* \$ 186,000 Eastonville Regional Trail Development Falcon Regional Park – Phase II \$ 725,000* Kane Ranch Open Space – Phase I 400,000* Hanson Trailhead – FEMA \$ 2,500,000 El Paso County Fairgrounds Upgrades 145,000 S Palmer Lake Recreation Area Improvements \$ 70,000 Rock Island Regional Trailhead Upgrades 120,000 Total \$ 5,306,000

October 2019 – Conservation Trust Fund

| | As of October 31, 2019 | | | 2019 |
|--|---------------------------|---------------------------|------------------------|---------------------------|
| Revenues: | Budget | Actual | Variance | Budget |
| Intergovernmental (GOCO) | 1,040,644 | 1,321,496 | 280,853 | 1,387,525 |
| Interest on Investments | 4,167 | 11,726 | 7,559 | 5,000 |
| Total Revenues | 1,044,810 | 1,333,222 | 288,412 | 1,392,525 |
| Expenditures: Personnel Operating Capital | 1,045,569 236,892 0 | 1,001,933 122,827 0 | 43,637 114,065 0 | 1,235,673 360,215 0 |
| Total Expenditures | 1,282,461 | 1,124,759 | 157,702 | 1,595,888 |
| Net Impact to Fund Balanc(_ | (237,651) | 208,463 | 446,114 | (203,363) |

2019 Beginning Fund Balance 705,863

Budgeted Change in Fund Balance (203,363)

- Less: Cash Flow (343,565)
- 2019 Estimated Ending Fund Balance158,935

October 2019 – Schools' Trust Fund

| | As of October 31, 2019 | | | 2019 |
|----------------------------|------------------------|----------|----------|----------|
| Revenues: | Budget | Actual | Variance | Budget |
| Intergovernmental | 66,509 | 84,305 | 17,796 | 100,000 |
| Total Revenues | 66,509 | 84,305 | 17,796 | 100,000 |
| Expenditures: | | | | |
| Operating | 114,342 | 114,342 | 0 | 114,342 |
| Total Expenditures | 114,342 | 114,342 | 0 | 114,342 |
| | | | | |
| Net Impact to Fund Balance | (47,833) | (30,037) | 17,796 | (14,342) |

2019 Beginning Fund Balance 270,922

Budgeted Change in Fund Balance (14,342) 10 Estimated Ending Fund Balance 256 580

October 2019 – Household Hazardous Waste Fund

| [| As of October 31, 2019 | | | 2019 |
|----------------------------|------------------------|-----------|----------|-----------|
| Revenues: | Budget | Actual | Variance | Budget |
| Tipping Fees | 550,291 | 629,953 | 79,662 | 1,100,581 |
| Interest on Investments | 3,472 | 12,400 | 8,928 | 5,000 |
| Other Revenue | 0 | 0 | 0 | 8,000 |
| Scrap Metal Recycling | 12,308 | 24,626 | 12,317 | 20,000 |
| Total Revenues | 566,070 | 666,978 | 100,908 | 1,133,581 |
| Expenditures: | | | | |
| Personnel | 400,254 | 389,732 | 10,522 | 473,027 |
| Operating | 579,614 | 615,215 | (35,601) | 840,554 |
| Capital | 0 | 0 | 0 | 0 |
| Total Expenditures | 979,868 | 1,004,947 | (25,079) | 1,313,581 |
| Net Impact to Fund Balance | (413,798) | (337,969) | 75,829 | (180,000) |

| 2019 Beginning Fund Balance | 1,007,504 |
|-----------------------------|-----------|
|-----------------------------|-----------|

Less: Cash Flow

Budgeted Change in Fund Balance (180,000)

(283,395)

2019 Estimated Ending Fund Balance 544,109 20

October 2019 – Local Improvement Districts (LIDs*)

| | As of October 31, 2019 | | | 2019 |
|---|------------------------|--------------------------------|-------------------------|---------------------------|
| Revenues: | Budget | Actual | Variance | Budget |
| Intergovernmental Collections | 166,206 | 73,248 | (92,958) | 178,000 |
| Interest | 1,669 | 1,651 | (18) | 2,000 |
| Total Revenues | 167,874 | 74,898 | (92,976) | 180,000 |
| Expenditures: Operating/Treasurer's Fees | 4,025 | 1,099 | 2,926 | 5,000 |
| Principal/Interest | 101,692 105,717 | <u>64,228</u> 65,327 | 37,464 40,391 | 175,000 180,000 |
| Net Impact to Fund Balance | 62,157 | 9,572 | (52,585) | 0 |

* LIDs include Falcon Vista

| 2019 Estimated Beginning Fund Balance | 70,534 |
|---------------------------------------|--------|
| Budgeted Change in Fund Balance | 0 |
| 2019 Estimated Ending Fund Balance | 70,534 |

