

### 2019 Budget Report September 2019

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Chief Financial Officer
Financial Services Department
October 31, 2019

#### **Presentation Overview**

- September 2019 Activity General Fund Unrestricted (within BoCC Discretion)
- 2. September 2019 Activity Partially Restricted
  - Road & Bridge Fund
  - Human Services Fund
  - Community Investment Fund
  - Self-Insurance Fund (Risk/Workers' Compensation & Benefits)
- 3. September 2019 Activity Restricted
  - General Fund (Restricted)
  - Conservation Trust Fund
  - Schools' Trust Fund
  - Household Hazardous Waste Fund
  - Local Improvement Districts

### Unrestricted Funds September 2019



# September 2019 – General Fund (Unrestricted)

|                                 | As of       | 2019        |             |             |
|---------------------------------|-------------|-------------|-------------|-------------|
| Revenues:                       | Budget      | Actual      | Variance    | Budget      |
| Property Tax                    | 51,356,410  | 51,325,897  | (30,513)    | 51,735,801  |
| Sales and Use Tax Collections * | 32,601,525  | 36,094,976  | 3,493,451   | 61,357,951  |
| Specific Ownership Tax          | 2,844,033   | 2,824,674   | (19,360)    | 3,962,030   |
| Other Taxes                     | 253,559     | 287,464     | 33,905      | 285,000     |
| Intergovernmental               | 6,098,102   | 2,535,932   | (3,562,170) | 10,679,758  |
| Fees & Charges for Services     | 142,714     | 193,575     | 50,860      | 197,000     |
| Traffic Fines                   | 104,255     | 363,167     | 258,912     | 130,000     |
| Assessor Fees                   | 21,603      | 33,865      | 12,262      | 24,000      |
| Clerk & Recorder Fees           | 8,230,439   | 8,991,214   | 760,775     | 11,650,000  |
| Coroner Fees                    | 405,634     | 509,490     | 103,856     | 532,500     |
| Sheriff Fees                    | 1,953,981   | 1,795,192   | (158,789)   | 2,653,500   |
| Treasurer Fees                  | 3,557,863   | 4,037,769   | 479,906     | 3,860,000   |
| Public Trustee Fees             | 0           | 0           | 0           | 115,000     |
| Planning & Community Dev Fees   | 1,325,490   | 1,383,483   | 57,993      | 1,800,000   |
| Park & Recreation Fees          | 295,503     | 317,414     | 21,911      | 323,683     |
| Parking Fees                    | 156,124     | 163,572     | 7,448       | 205,000     |
| Interest on Investments         | 1,275,000   | 2,134,542   | 859,542     | 1,700,000   |
| Miscellaneous Revenue           | 180,061     | 163,500     | (16,561)    | 267,240     |
| Total Revenues                  | 110,802,296 | 113,155,725 | 2,353,429   | 151,478,463 |

# September 2019 – General Fund (Unrestricted)

|                            | As of       | 2019        |            |             |
|----------------------------|-------------|-------------|------------|-------------|
| _                          | Budget      | Actual      | Variance   | Budget      |
|                            |             |             |            |             |
| <b>Total Revenues</b>      | 110,802,296 | 113,155,725 | 2,353,429  | 151,478,463 |
|                            |             |             |            |             |
| Expenditures:              |             |             |            |             |
| Personnel                  | 78,223,436  | 77,683,913  | 539,523    | 101,690,467 |
| Other Operating            | 31,402,640  | 24,072,636  | 7,330,004  | 42,760,253  |
| Capital                    | 7,895,419   | 7,895,419   | 0          | 16,081,979  |
| Total Expenditures         | 117,521,495 | 109,651,968 | 7,869,527  | 160,532,699 |
| Net Impact to Fund Balance | (6,719,199) | 3,503,757   | 10,222,956 | (9,054,236) |

| 2019 Beginning Fund Balance      | 37,992,180  |
|----------------------------------|-------------|
| Budgeted Change in Fund Balance  | (9,054,236) |
| Less: Cash Flow                  | (8,890,444) |
| Less: 3% TABOR Reserve           | (7,726,059) |
| Less: I-25 Gap Reserve           | (7,500,000) |
| Less: 2018 Tabor Overage Reserve | (4,025,078) |
| Less: BoCC Emergency Reserve     | (796,363)   |

**2019 Estimated Ending Fund Balance** 



### September 2019 – Fire/Flood Projects

Ongoing Projects

| Divora | ida | Construc | otion   |
|--------|-----|----------|---------|
| KIVEIS | iue | Consulu  | JU()11- |

Hanson Trail Head-

Willow Springs-

**Total** 

\$ 1,982,340

\$ 1,328,318

\$ 949,932

\$ 4,260,590



### Partially Restricted Funds September 2019



### September 2019 – Road & Bridge

|   | As of S     | 2019       |             |              |
|---|-------------|------------|-------------|--------------|
| Revenues:                                     | Budget      | Actual     | Variance    | Budget       |
| Property Tax                                  | 1,322,096   | 1,330,791  | 8,695       | 1,331,736    |
| Highway User Tax                              | 10,646,974  | 10,574,688 | (72,286)    | 16,159,463   |
| Specific Ownership Tax                        | 2,901,342   | 2,901,342  | О           | 3,497,190    |
| Fees & Charges for Services                   | 1,000,862   | 848,007    | (152,855)   | 1,250,000    |
| Other Revenues                                | 60,251      | 69,483     | 9,232       | 64,000       |
|   | 15,931,525  | 15,724,311 | (207,213)   | 22,302,389   |
| Federal Grant Projects/Collateral Forfeitures | 1,128,087   | 66,156     | (1,061,931) | 2,568,585    |
| <b>Total Revenues</b>                         | 17,059,611  | 15,790,467 | (1,269,144) | 24,870,974   |
| Expenditures:                                 |             |            |             |              |
| Personnel - R&B                               | 9,044,392   | 8,049,391  | 995,002     | 11,757,710   |
| Operating - Administration                    | 147,681     | 167,875    | (20,194)    | 147,681      |
| Operating - Diesel                            | 872,446     | 708,146    | 164,299     | 1,232,859    |
| Operating - Engineering                       | 4,158,861   | 995,823    | 3,163,038   | 9,926,377    |
| Operating - Gasoline                          | 368,354     | 192,809    | 175,545     | 515,000      |
| Operating - Highway                           | 1,396,095   | 1,480,472  | (84,377)    | 2,060,627    |
| Operating - Resource Management               | 391,565     | 313,582    | 77,983      | 611,759      |
| Operating - Shop Supplies & Commodities       | 36,948      | 31,410     | 5,538       | 52,000       |
| Capital                                       | 478,924     | 478,924    | 0           | 1,144,131    |
|   | 16,895,267  | 12,418,431 | 4,476,836   | 27,448,144   |
| Collateral Forf/Default Subdivision/Fed Proj  | 4,924,790   | 266,472    | 4,658,319   | 8,113,030    |
| Tabor Retention Road Projects                 | 1,054,708   | 1,054,708  | 0           | 5,129,191    |
| Total Expenditures                            | 22,874,765  | 13,739,610 | 9,135,155   | 40,690,365   |
| N. A. L A. A. Ever J. D. J.                   | (F.01F.1F3) | 2.050.955  | 7.066.010   | (15.010.201) |
| Net Impact to Fund Balance                    | (5,815,153) | 2,050,857  | 7,866,010   | (15,819,391) |



| 2019 Beginning Fund Balance             | 20,392,962   |
|---|--------------|
| Budgeted Change in Fund Balance         | (15,819,391) |
| Less: Restricted Funds                  | (1,374,363)  |
| Less: Cash Flow                         | (1,584,031)  |
| Less: Reserve for Federal Project Match | (1,500,000)  |
| 2019 Estimated Ending Fund Balance      | 115,177      |

### September 2019 – Road & Bridge Projects

| <u>Projects</u>  |                  |
|--|------------------|
| Chipita Park - TABOR Project                           | \$<br>1,160,000  |
| Ftn Mesa / Caballero Intersection - TABOR Project      | 2,000,000        |
| Meadowbrook / Marksheffel Intersection - TABOR Project | 1,500,000        |
| Bennet Channel FEMA Match                              | 219,000          |
| Arnold Ave. Bridge                                     | 207,000          |
| Elbert Rd. Bridge rehab                                | 76,000           |
| Falcon / Meridian Park & Ride                          | 3,501,000        |
| Calhan HWY Bridge                                      | 760,000          |
| Baptist / Hodgen / Roller Coaster                      | 200,000          |
| Glen Eagle Struthers Roundabout                        | 3,048,000        |
| Charter Oaks   | 1,178,000        |
| Struthers Northgate Drainage                           | 208,000          |
| Galley Rd - Phase II (ADA sidewalk)                    | 426,000          |
| Bradley & Grinnell Intersection                        | 60,000           |
| Peyton Area Master Plan                                | <br>150,000      |
| Total Projects:  | \$<br>14,693,000 |
| Earmarked Items of Note                                |                  |
| Asset Management System                                | \$<br>1,000,000  |
| Electric for Truck Wash (bids in review)               | <br>37,000       |
| Total Other:   | \$<br>1,037,000  |



### September 2019 – Human Services

|                            | As of S     | 2019        | 2019      |            |
|----------------------------|-------------|-------------|-----------|------------|
| Revenues:                  | Budget      | Actual      | Variance  | Budget     |
| Sales Tax                  | 14,936,730  | 14,936,730  | 0         | 18,555,563 |
| Federal & State Rev        | 37,005,638  | 36,841,280  | (164,357) | 60,277,182 |
| Donations & Misc. Revenue  | 0           | 0           | 0         | 5,000      |
| <b>Total Revenues</b>      | 51,942,367  | 51,778,010  | (164,357) | 78,837,745 |
| Expenditures:              |             |             |           |            |
| Personnel                  | 37,629,957  | 37,095,313  | 534,645   | 47,494,121 |
| Operating                  | 21,006,960  | 20,638,682  | 368,278   | 31,068,624 |
| Capital                    | 22,624      | 22,624      | 0         | 0          |
| Total Expenditures         | 58,659,541  | 57,756,618  | 902,923   | 78,562,745 |
| Net Impact to Fund Balance | (6,717,174) | (5,978,608) | 738,566   | 275,000    |

| 2019 Beginning Fund Balance        | 1,616,281 |
|------------------------------------|-----------|
| Budgeted Change in Fund Balance    | 275,000   |
| Restricted for HB 1451             | (819,905) |
| 2019 Estimated Ending Fund Balance | 1,071,376 |



# September 2019 – Community Investment

|                              | As of Sep  | 19         | 2019     |            |
|------------------------------|------------|------------|----------|------------|
| Revenues:                    | Budget     | Actual     | Variance | Budget     |
| Sales Tax                    | 11,406,711 | 11,406,711 | 0        | 11,406,711 |
| Restricted Revenue           | 3,798,994  | 3,798,994  | 0        | 4,929,576  |
| <b>Total Revenues</b>        | 15,205,705 | 15,205,705 | 0        | 16,336,287 |
| Expenditures:                |            |            |          |            |
| Principal                    | 1,821,210  | 1,821,210  | 0        | 10,611,210 |
| Interest and Other costs     | 3,213,305  | 3,213,305  | 0        | 5,682,568  |
| Tax Collection Expenses/Fees | 10,852     | 10,852     | 0        | 20,000     |
| Total Expenditures           | 5,045,367  | 5,045,367  | 0        | 17,165,578 |
| Net Impact to Fund Balance   | 10,160,338 | 10,160,338 | 0        | (829,291)  |

2019 Beginning Fund Balance
Budgeted Change in Fund Balance
Less: Cash Flow
(456,790)

2019 Estimated Ending Fund Balance



### September 2018 – Self Insurance – Risk, Workers' Compensation & Unemployment

|  | As of September 30, 2019 |           |           | 2019      |
|--|--------------------------|-----------|-----------|-----------|
| Revenues:                                      | Budget                   | Actual    | Variance  | Budget    |
| Sales Tax/Risk Liability                       | 2,700,000                | 2,700,000 | 0         | 2,742,657 |
| Risk Damages/Recovery                          | 63,750                   | 226,458   | 162,708   | 85,000    |
| Risk/Worker's Comp/Unemp Employer Contribution | 2,229,068                | 2,184,471 | (44,597)  | 2,972,091 |
| Total Revenues                                 | 4,992,818                | 5,110,929 | 118,111   | 5,799,748 |
| Expenditures:                                  |                          |           |           |           |
| Risk Liability/Insurance/Property              | 3,538,671                | 3,085,403 | 453,268   | 4,042,911 |
| Worker's Compensation                          | 1,071,410                | 1,445,814 | (374,404) | 1,300,600 |
| Unemployment                                   | 120,989                  | 64,803    | 56,186    | 225,000   |
| Total Expenditures                             | 4,731,070                | 4,596,020 | 135,051   | 5,568,511 |
| Net Impact to Fund Balance                     | 261,748                  | 514,910   | 253,162   | 231,237   |

| 2019 Beginning Fund Balance     | 5,701,628   |
|---------------------------------|-------------|
| Budgeted Change in Fund Balance | 231,237     |
| Less: Risk Contingency Reserve  | (2,422,999) |
| Less: Worker's Comp Reserve     | (3,509,866) |

**2019 Estimated Ending Fund Balance** 

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# September 2019 – Self Insurance – Health Trust Benefits

|                                | As of September 30, 2019 |            |           | 2019       |
|--------------------------------|--------------------------|------------|-----------|------------|
| Revenues:                      | Budget                   | Actual     | Variance  | Budget     |
| Sales Tax/Benefits             | 10,800,000               | 10,800,000 | 0         | 17,373,767 |
| Benefits/Employer Contribution | 10,876,309               | 10,739,655 | (136,654) | 14,139,202 |
| Benefits/Employee Contribution | 6,750,600                | 6,783,127  | 32,527    | 9,000,800  |
| Total Revenues                 | 28,426,909               | 28,322,782 | (104,129) | 40,513,769 |
| Expenditures:                  |                          |            |           |            |
| Health Insurance               | 21,616,664               | 19,431,033 | 2,185,632 | 28,822,219 |
| Prescriptions                  | 5,670,000                | 3,924,183  | 1,745,817 | 7,560,000  |
| Dental Insurance               | 1,472,456                | 1,116,796  | 355,660   | 1,883,000  |
| Flex Spending                  | 642,544                  | 642,447    | 97        | 900,000    |
| Short Term Disability          | 270,050                  | 267,766    | 2,284     | 350,000    |
| Long Term Disability           | 430,000                  | 412,279    | 17,721    | 575,000    |
| Life Insurance                 | 97,507                   | 99,349     | (1,842)   | 130,000    |
| Total Expenditures             | 30,199,222               | 25,893,854 | 4,305,370 | 40,220,219 |
| Net Impact to Fund Balance     | (1,772,313)              | 2,428,928  | 4,201,240 | 293,550    |

| 2019 Beginning Fund Balance          | 4,881,156   |
|--------------------------------------|-------------|
| Budgeted Change in Fund Balance      | 293,550     |
| Less: Health Trust Reserve           | (3,289,700) |
| Less: FSA/HRA Wellness Reserve       | (826,609)   |
| h Trust Benefits Contingency Reserve | (1.058.397) |

2019 Estimated Ending Fund Balance



### Restricted Funds September 2019



# September 2019 – General Fund (Restricted)

|  | As of September 30, 2019 |            |           | 2019        |
|--|--------------------------|------------|-----------|-------------|
| Revenues:                                | Budget                   | Actual     | Variance  | Budget      |
| Public Safety Sales & Use Tax *          | 16,734,745               | 17,440,904 | 706,159   | 25,821,801  |
| Community Services Grants/Revenues       | 740,218                  | 840,458    | 100,240   | 1,189,216   |
| Facilities Grants/Revenues               | 988,142                  | 1,001,339  | 13,196    | 1,319,810   |
| General Grants/Revenues                  | 1,223,189                | 1,151,609  | (71,580)  | 1,975,000   |
| Community Corrections Grant Revenue      | 6,918,271                | 6,918,271  | 0         | 9,175,971   |
| Elected Offices Grants/Revenues          | 6,190,936                | 5,967,044  | (223,892) | 8,666,604   |
| Economic Development Grants/Revenues     | 5,014,901                | 5,014,901  | 0         | 11,711,567  |
| Pikes Peak Workforce Ctr Grants/Revenues | 4,136,864                | 4,136,864  | 0         | 6,694,423   |
| Total Revenues                           | 41,947,267               | 42,471,391 | 524,123   | 66,554,392  |
| Expenditures:                            |                          |            |           |             |
| Public Safety Sales & Use Tax            | 20,409,249               | 17,392,151 | 3,017,099 | 27,629,570  |
| Community Services Grants                | 715,463                  | 715,463    | 0         | 2,885,113   |
| Facilities Grants/Revenues               | 804,332                  | 804,332    | 0         | 1,673,008   |
| General Grants                           | 1,921,682                | 1,628,875  | 292,807   | 2,334,635   |
| Tabor-Parks                              | 182,803                  | 182,803    | 0         | 1,426,521   |
| Community Corrections                    | 6,142,503                | 6,142,503  | 0         | 9,181,028   |
| Elected Offices Restricted               | 5,041,321                | 5,629,053  | (587,732) | 11,313,815  |
| Economic Development                     | 5,361,735                | 5,361,735  | 0         | 11,711,567  |
| Pikes Peak Workforce Center              | 4,627,906                | 4,627,906  | 0         | 6,694,423   |
| Total Expenditures                       | 45,206,994               | 42,484,819 | 2,722,174 | 74,849,680  |
| Net Impact to Fund Balance               | (3,259,726)              | (13,429)   | 3,246,298 | (8,295,288) |

2019 Beginning Fund Balance27,329,049Budgeted Change in Fund Balance(8,295,288)Less: Restricted for Cash Flow(8,168,427)

2019 Estimated Ending Fund Balance

10,865,334

# General Fund (Restricted) Community Services/County Parks Projects

#### **Ongoing Projects**

| Jones Park Master Plan                                | \$            | 49,000   |
|---|---------------|----------|
| Northern Nature Center Feasibility Study              | \$            | 29,000   |
| New Santa Fe Regional Trailhead Building Improvements | \$            | 30,000   |
| Ute Pass Regional Trail Expansion                     | \$            | 350,000* |
| Pineries Open Space Improvements                      | \$            | 620,000* |
| Willow Springs Ponds – FEMA                           | \$            | 949,931  |
| Total   | <b>\$ 2</b> , | 027,931  |

#### **Upcoming Projects**

| Fox Run Regional Park Improvements      | \$<br>270,000* |
|---|----------------|
| Willow Springs Ponds Bridge Replacement | \$<br>70,000   |

# General Fund (Restricted) Community Services/County Parks Projects

#### **Upcoming Projects (cont'd)**

| Bear Creek Regional Park Improvements    | \$   | 820,000* |
|--|------|----------|
| Eastonville Regional Trail Development   | \$   | 186,000  |
| Falcon Regional Park – Phase II          | \$   | 725,000* |
| Kane Ranch Open Space – Phase I          | \$   | 400,000* |
| Hanson Trailhead – FEMA                  | \$ 2 | ,500,000 |
| El Paso County Fairgrounds Upgrades      | \$   | 145,000  |
| Palmer Lake Recreation Area Improvements | \$   | 70,000   |
| Rock Island Regional Trailhead Upgrades  | \$   | 120,000  |
| Total                                    | \$ 5 | ,306,000 |

<sup>\*</sup> Includes TABOR funds

# September 2019 – Conservation Trust Fund

|   | As of                   | 2019                    |                       |                           |
|---|-------------------------|-------------------------|-----------------------|---------------------------|
| Revenues:                                 | Budget                  | Actual                  | Variance              | Budget                    |
| Intergovernmental (GOCO)                  | 1,040,644               | 1,306,320               | 265,676               | 1,387,525                 |
| Interest on Investments                   | 3,750                   | 10,348                  | 6,598                 | 5,000                     |
| <b>Total Revenues</b>                     | 1,044,394               | 1,316,668               | 272,274               | 1,392,525                 |
| Expenditures: Personnel Operating Capital | 950,518<br>212,568<br>0 | 888,665<br>119,599<br>0 | 61,853<br>92,969<br>0 | 1,235,673<br>360,215<br>0 |
| Total Expenditures                        | 1,163,086               | 1,008,264               | 154,822               | 1,595,888                 |
| Net Impact to Fund Balance                | (118,692)               | 308,404                 | 427,096               | (203,363)                 |

| 2019 Beginning Fund Balance     | 705,863   |
|---------------------------------|-----------|
| Budgeted Change in Fund Balance | (203,363) |
| Less: Cash Flow_                | (343,565) |
| Estimated Ending Fund Balance   | 158,935   |

#### September 2019 – Schools' Trust Fund

|                            | As of Sep | 2019     |          |          |
|----------------------------|-----------|----------|----------|----------|
| Revenues:                  | Budget    | Actual   | Variance | Budget   |
| Intergovernmental          | 65,452    | 39,905   | (25,547) | 100,000  |
| Total Revenues             | 65,452    | 39,905   | (25,547) | 100,000  |
| Expenditures:              |           |          |          |          |
| Operating                  | 114,342   | 114,342  | 0        | 114,342  |
| Total Expenditures         | 114,342   | 114,342  | 0        | 114,342  |
| Net Impact to Fund Balance | (48,890)  | (74,437) | (25,547) | (14,342) |

2019 Beginning Fund Balance
Budgeted Change in Fund Balance
(14,342)
2019 Estimated Ending Fund Balance
270,922
(14,342)



#### September 2019 – Household Hazardous Waste Fund

|                            | As of September 30, 2019 |           |          | 2019      |
|----------------------------|--------------------------|-----------|----------|-----------|
| Revenues:                  | Budget                   | Actual    | Variance | Budget    |
| Tipping Fees               | 550,291                  | 629,953   | 79,662   | 1,100,581 |
| Interest on Investments    | 2,511                    | 11,013    | 8,502    | 5,000     |
| Other Revenue              | 0                        | 0         | 0        | 8,000     |
| Scrap Metal Recycling      | 11,749                   | 24,349    | 12,600   | 20,000    |
| <b>Total Revenues</b>      | 564,551                  | 665,315   | 100,764  | 1,133,581 |
| Expenditures:              |                          |           |          |           |
| Personnel                  | 368,336                  | 343,768   | 24,568   | 478,837   |
| Operating                  | 502,671                  | 511,308   | (8,637)  | 834,744   |
| Capital                    | 0                        | 0         | 0        | 0         |
| <b>Total Expenditures</b>  | 871,007                  | 855,076   | 15,931   | 1,313,581 |
| Net Impact to Fund Balance | (306,456)                | (189,761) | 116,695  | (180,000) |

| 2019 Beginning Fund Balance        | 1,007,504 |
|------------------------------------|-----------|
| Budgeted Change in Fund Balance    | (180,000) |
| Less: Cash Flow_                   | (283,395) |
| 2019 Estimated Ending Fund Balance | 544,109   |

## September 2019 – Local Improvement Districts (LIDs\*)

|   | As of September 30, 2019 |                 |                 | 2019             |
|---|--------------------------|-----------------|-----------------|------------------|
| Revenues:   | Budget                   | Actual          | Variance        | Budget           |
| Intergovernmental Collections                               | 156,048                  | 70,902          | (85,146)        | 178,000          |
| Interest  | 1,466                    | 1,514           | 48              | 2,000            |
| Total Revenues  | 157,514                  | 72,416          | (85,098)        | 180,000          |
| Expenditures: Operating/Treasurer's Fees Principal/Interest | 3,779<br>101,692         | 1,064<br>64,228 | 2,716<br>37,464 | 5,000<br>175,000 |
| Total Expenditures _  | 105,471                  | 65,292          | 40,180          | 180,000          |
| Net Impact to Fund Balance                                  | 52,043                   | 7,125           | (44,918)        | 0                |

<sup>\*</sup> LIDs include Falcon Vista

| 2019 Estimated Beginning Fund Balance | 70,534 |
|---------------------------------------|--------|
| Budgeted Change in Fund Balance       | 0      |
| 2019 Estimated Ending Fund Balance    | 70,534 |

### **Questions?**

